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May 12, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: Sakai Moving Service Co., Ltd.
 Listing: Tokyo Stock Exchange
 Securities code: 9039
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Scheduled date of annual general meeting of shareholders: June 20, 2026
 Scheduled date to commence dividend payments: June 22, 2026
 Scheduled date to file annual securities report: June 19, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	124,741	3.1	12,572	(2.7)	13,229	0.7	8,652	(1.3)
March 31, 2025	121,023	3.6	12,925	1.4	13,143	1.9	8,765	4.9

Note: Comprehensive income For the fiscal year ended Mar. 31, 2026: ¥8,988 million [up 1.7%]
 For the fiscal year ended Mar. 31, 2025: ¥8,841 million [up 2.2%]

Fiscal year ended	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
March 31, 2026	213.56	213.43	8.9	10.3	10.1
March 31, 2025	215.58	-	9.5	10.6	10.7

Reference: Share of profit (loss) of entities accounted for using equity method
 For the fiscal year ended Mar. 31, 2026: ¥ (73) million
 For the fiscal year ended Mar. 31, 2025: ¥ (90) million

Note: Diluted earnings per share for the fiscal year ended March 31, 2025 are not presented since dilutive potential shares do not exist.

(2) Consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
Mar. 31, 2026	129,191	99,349	76.8	2,464.68
Mar. 31, 2025	127,234	96,000	75.4	2,359.74

Reference: Equity As of Mar. 31, 2026: ¥99,227 million
 As of Mar. 31, 2025: ¥95,946 million

(3) Consolidated cash flows

Fiscal year ended	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	9,298	(3,051)	(6,747)	25,705
March 31, 2025	9,727	(7,904)	(3,621)	26,205

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	15.00	-	82.00	97.00	3,943	45.0	4.3
Fiscal year ended March 31, 2026	-	30.00	-	68.00	98.00	3,954	45.9	4.1
Fiscal year ending March 31, 2027 (Forecast)	-	30.00	-	87.00	117.00		54.8	

Note: Composition of the year-end dividend for the fiscal year ended March 31, 2025: Commemorative dividend of 10.00 yen

3. Consolidated forecast for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	63,479	4.5	6,722	2.9	6,895	3.3	4,442	3.3	109.64
Full year	130,013	4.2	13,048	3.8	13,368	1.0	8,743	1.0	215.80

* Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included: -

Excluded: -

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of Mar. 31, 2026	42,324,000 shares
As of Mar. 31, 2025	42,324,000 shares

(ii) Number of treasury shares at the end of the period

As of Mar. 31, 2026	2,064,272 shares
As of Mar. 31, 2025	1,664,272 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended Mar. 31, 2026	40,515,083 shares
Fiscal year ended Mar. 31, 2025	40,659,728 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	106,314	2.2	10,984	(3.6)	11,710	(0.1)	7,674	(2.6)
March 31, 2025	104,006	2.6	11,395	1.9	11,719	2.7	7,877	5.0

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
March 31, 2026	189.41	189.30
March 31, 2025	193.74	-

Note: Diluted earnings per share for the fiscal year ended March 31, 2025 are not presented since dilutive potential shares do not exist.

(2) Non-consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2026	121,966	92,398	75.7	2,292.04
March 31, 2025	121,015	90,034	74.4	2,213.01

Reference: Equity

As of Mar. 31, 2026: ¥92,276 million

As of Mar. 31, 2025: ¥89,980 million

2. Non-consolidated forecast for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	52,825	2.1	6,033	2.3	3,915	2.3	96.64
Full year	108,972	2.5	11,653	(0.5)	7,636	(0.5)	188.49

* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

* Proper use of earnings forecasts, and other special matters

Forecasts of future performance in these materials are based on assumptions judged to be valid and information available to the management of Sakai Moving Service at the time the materials were prepared. These materials are not promises by Sakai Moving Service regarding future performance. Actual results may differ significantly from these forecasts for a number of reasons. For a discussion of the assumptions for forecasts, precautions concerning usage and other information, please refer to “1. Overview of Results of Operations, (4) Outlook” on page 4.

How to view supplementary materials for financial results

Supplementary materials for the financial results will be available on the Sakai Moving Service’s website.

Contents of Attachments

1. Overview of Results of Operations	2
(1) Results of Operations	2
(2) Financial Position	3
(3) Cash Flows	3
(4) Outlook	4
2. Basic Approach to the Selection of Accounting Standards	4
3. Consolidated Financial Statements and Notes	5
(1) Consolidated Balance Sheet	5
(2) Consolidated Statements of Income and Comprehensive Income	7
Consolidated Statement of Income	7
Consolidated Statement of Comprehensive Income	8
(3) Consolidated Statement of Changes in Equity	9
(4) Consolidated Statement of Cash Flows	11
(5) Notes to Consolidated Financial Statements	13
Going-concern Assumption	13
Segment and Other Information	13
Per Share Information	18
Subsequent Events	18

1. Overview of Results of Operations

(1) Results of Operations

In the current fiscal year, the Japanese economy showed a moderate recovery trend supported by improvements in the employment and income environment. However, the outlook remains uncertain due to factors such as soaring energy prices resulting from the situation in the Middle East and persistent inflation.

In Japan's moving industry, new housing starts and the number of people relocating have seen slight declines, and the situation remains challenging.

Under these circumstances, the Group has been promoting initiatives such as ongoing improvements to employee compensation and the workplace environment, with a focus on enhancing employee retention and strengthening our recruiting capabilities. However, in addition to the increase in costs associated with these initiatives, a rise in shareholder benefit costs associated with an increase in individual shareholders resulted in a year-on-year decline in operating profit.

Net sales increased 3.1% year-on-year to 124,741 million yen, operating profit decreased 2.7% to 12,572 million yen, ordinary profit increased 0.7% to 13,229 million yen, and profit attributable to owners of parent decreased 1.3% to 8,652 million yen.

Business segment performance was as follows.

In the core moving services segment, the number of jobs increased 0.8% year-on-year to 825,134, resulting in a 1.1% increase in unit moving costs year-on-year. The strong performance of the moving services business also led to increased sales in ancillary services provided by each subsidiary.

Reportable segment	Net sales (Millions of yen)	YoY change (%)	Segment profit (Millions of yen)	YoY change (%)
Moving Services	105,358	101.9	11,441	99.7
Electrical Construction	4,980	107.3	636	96.7
Clean Services	5,766	105.4	440	94.5
Reuse	7,803	114.2	232	250.1
Other	832	120.3	589	102.4
Adjustments	-	-	(112)	-
Total	124,741	103.1	13,229	100.7

Notes: 1. Other represents the businesses which are not included in any of the reportable segments and mainly consists of real estate leasing business.

2. The -112 million yen adjustment to segment profit includes elimination for inter-segment transactions.

3. Total segment profit is adjusted with ordinary profit shown on the consolidated statement of income.

(2) Financial Position

Assets

Current assets decreased by 202 million yen from the end of the previous fiscal year to 44,461 million yen. This was attributable mainly to a decrease of 486 million yen in cash and deposits, while there was an increase of 302 million yen in notes and accounts receivable-trade, and contract assets. Non-current assets increased by 2,159 million yen from the end of the previous fiscal year to 84,730 million yen. This was attributable mainly to increases of 932 million yen in investment securities, 906 million yen in land, and 400 million yen in software included in other under intangible assets.

As a result, total assets increased by 1,956 million yen from the end of the previous fiscal year to 129,191 million yen.

Liabilities

Current liabilities decreased by 622 million yen from the end of the previous fiscal year to 26,599 million yen. This was attributable mainly to a decrease of 491 million yen in income taxes payable. Non-current liabilities decreased by 769 million yen from the end of the previous fiscal year to 3,242 million yen. This was attributable mainly to a decrease of 340 million yen in long-term borrowings.

As a result, total liabilities decreased by 1,392 million yen from the end of the previous fiscal year to 29,842 million yen.

Net assets

Total net assets increased by 3,349 million yen from the end of the previous fiscal year to 99,349 million yen. This was attributable mainly to an increase of 4,101 million yen in retained earnings.

(3) Cash Flows

Cash and cash equivalents (hereinafter “net cash”) at the end of the current fiscal year decreased 500 million yen from the end of the previous fiscal year to 25,705 million yen.

Cash flows and the main reasons for changes are as follows.

Cash flows from operating activities

Net cash provided by operating activities was 9,298 million yen, compared with net cash provided of 9,727 million yen in the previous fiscal year. Although there were negative factors including income taxes paid of 4,912 million yen, there were positive factors including profit before income taxes of 13,208 million yen and depreciation of 1,892 million yen.

Cash flows from investing activities

Net cash used in investing activities was 3,051 million yen, compared with net cash used of 7,904 million yen in the previous fiscal year. Main factors include purchase of property, plant and equipment of 2,355 million yen.

Cash flows from financing activities

Net cash used in financing activities was 6,747 million yen, compared with net cash used of 3,621 million yen in the previous fiscal year. Main factors include dividends paid of 4,551 million yen and purchase of treasury shares of 1,156 million yen.

(4) Outlook

As for the economic outlook, although the economy is expected to continue its gradual recovery against a backdrop of improved employment and income conditions and the effects of various government policies, the outlook is likely to remain uncertain due to rising raw material and energy prices associated with the situation in the Middle East and other factors.

In these circumstances, the Group aims to expand its business through the concept of supporting new lifestyles by maintaining customer contacts centered around relocation and strengthening its revenue base under the catchphrase "More 'SAKAI' in your life!"

For the fiscal year ending March 31, 2027, we forecast a 4.2% increase in net sales to 130,013 million yen, a 3.8% increase in operating profit to 13,048 million yen, a 1.0% increase in ordinary profit to 13,368 million yen and a 1.0% increase in profit attributable to owners of parent to 8,743 million yen.

2. Basic Approach to the Selection of Accounting Standards

The Group will continue to prepare consolidated financial statements using generally accepted accounting principles in Japan because shareholders, creditors and business partners in Japan account for most stakeholders, and there is no plan to procure funds from overseas.

3. Consolidated Financial Statements and Notes**(1) Consolidated Balance Sheet**

	(Millions of yen)	
	FY3/25	FY3/26
	(As of Mar. 31, 2025)	(As of Mar. 31, 2026)
Assets		
Current assets		
Cash and deposits	30,014	29,527
Notes and accounts receivable-trade, and contract assets	11,050	11,352
Merchandise	1,236	1,406
Supplies	904	969
Other	1,475	1,231
Allowance for doubtful accounts	(17)	(27)
Total current assets	44,663	44,461
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	11,358	11,778
Machinery, equipment and vehicles, net	1,118	1,177
Land	58,877	59,783
Leased assets, net	701	364
Construction in progress	251	216
Other, net	242	238
Total property, plant and equipment	72,550	73,558
Intangible assets		
Goodwill	51	22
Other	689	1,089
Total intangible assets	740	1,111
Investments and other assets		
Investment securities	6,215	7,147
Long-term loans receivable	570	670
Deferred tax assets	1,409	1,141
Other	1,096	1,113
Allowance for doubtful accounts	(11)	(11)
Total investments and other assets	9,279	10,060
Total non-current assets	82,571	84,730
Total assets	127,234	129,191

	(Millions of yen)	
	FY3/25	FY3/26
	(As of Mar. 31, 2025)	(As of Mar. 31, 2026)
Liabilities		
Current liabilities		
Accounts payable-trade	7,569	7,632
Short-term borrowings	1,500	1,700
Current portion of long-term borrowings	577	469
Lease liabilities	340	205
Accrued expenses	5,892	5,884
Income taxes payable	2,931	2,439
Advances received	3,834	4,078
Provision for bonuses	918	929
Other	3,657	3,261
Total current liabilities	27,222	26,599
Non-current liabilities		
Long-term borrowings	1,412	1,071
Lease liabilities	370	164
Deferred tax liabilities	45	52
Deferred tax liabilities for land revaluation	532	532
Retirement benefit liability	47	53
Asset retirement obligations	119	119
Other	1,484	1,248
Total non-current liabilities	4,012	3,242
Total liabilities	31,234	29,842
Net assets		
Shareholders' equity		
Share capital	4,731	4,731
Capital surplus	4,949	4,949
Retained earnings	90,046	94,147
Treasury shares	(3,814)	(4,970)
Total shareholders' equity	95,913	98,857
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	458	794
Revaluation reserve for land	(424)	(424)
Total accumulated other comprehensive income	33	369
Share acquisition rights	53	121
Total net assets	96,000	99,349
Total liabilities and net assets	127,234	129,191

(2) Consolidated Statements of Income and Comprehensive Income**Consolidated Statement of Income**

(Millions of yen)

	FY3/25 (Apr. 1, 2024 to Mar. 31, 2025)	FY3/26 (Apr. 1, 2025 to Mar. 31, 2026)
Net sales	121,023	124,741
Cost of sales	74,537	77,660
Gross profit	46,486	47,080
Selling, general and administrative expenses	33,561	34,508
Operating profit	12,925	12,572
Non-operating income		
Interest and dividend income	68	145
Gain on sales of securities	-	300
Insurance claim income	30	30
Commission income	39	37
Rental income from real estate	40	42
Other	160	213
Total non-operating income	339	769
Non-operating expenses		
Interest expenses	27	32
Share of loss of entities accounted for using equity method	90	73
Other	3	7
Total non-operating expenses	120	112
Ordinary profit	13,143	13,229
Extraordinary income		
Gain on sale of non-current assets	40	27
Total extraordinary income	40	27
Extraordinary losses		
Loss on disposal of non-current assets	2	6
Loss on sales of investment securities	-	37
Impairment losses	-	4
Total extraordinary losses	2	48
Profit before income taxes	13,181	13,208
Income taxes-current	4,257	4,446
Income taxes-deferred	158	108
Total income taxes	4,415	4,555
Profit	8,765	8,652
Profit attributable to non-controlling interests	-	-
Profit attributable to owners of parent	8,765	8,652

Consolidated Statement of Comprehensive Income

(Millions of yen)

	FY3/25 (Apr. 1, 2024 to Mar. 31, 2025)	FY3/26 (Apr. 1, 2025 to Mar. 31, 2026)
Profit	8,765	8,652
Other comprehensive income		
Valuation difference on available-for-sale securities	90	339
Revaluation reserve for land	(15)	-
Share of other comprehensive income of entities accounted for using equity method	0	(2)
Total other comprehensive income	75	336
Comprehensive income	8,841	8,988
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	8,841	8,988
Comprehensive income attributable to non-controlling interests	-	-

(3) Consolidated Statement of Changes in Equity

FY3/25 (Apr. 1, 2024 to Mar. 31, 2025)

(Millions of yen)

	Shareholders' equity				Total shareholders' equity
	Share capital	Capital surplus	Retained earnings	Treasury shares	
Balance at beginning of period	4,731	4,949	83,487	(3,814)	89,354
Changes during period					
Change in scope of consolidation			(52)		(52)
Dividends of surplus			(2,154)		(2,154)
Profit attributable to owners of parent			8,765		8,765
Net changes in items other than shareholders' equity					
Total changes during period	-	-	6,558	-	6,558
Balance at end of period	4,731	4,949	90,046	(3,814)	95,913

	Accumulated other comprehensive income			Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total accumulated other comprehensive income		
Balance at beginning of period	366	(409)	(42)	-	89,312
Changes during period					
Change in scope of consolidation					(52)
Dividends of surplus					(2,154)
Profit attributable to owners of parent					8,765
Net changes in items other than shareholders' equity	91	(15)	75	53	129
Total changes during period	91	(15)	75	53	6,688
Balance at end of period	458	(424)	33	53	96,000

FY3/26 (Apr. 1, 2025 to Mar. 31, 2026)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,731	4,949	90,046	(3,814)	95,913
Changes during period					
Dividends of surplus			(4,551)		(4,551)
Profit attributable to owners of parent			8,652		8,652
Purchase of treasury shares				(1,156)	(1,156)
Net changes in items other than shareholders' equity					
Total changes during period	-	-	4,101	(1,156)	2,944
Balance at end of period	4,731	4,949	94,147	(4,970)	98,857

	Accumulated other comprehensive income			Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total accumulated other comprehensive income		
Balance at beginning of period	458	(424)	33	53	96,000
Changes during period					
Dividends of surplus					(4,551)
Profit attributable to owners of parent					8,652
Purchase of treasury shares					(1,156)
Net changes in items other than shareholders' equity	336	-	336	68	404
Total changes during period	336	-	336	68	3,349
Balance at end of period	794	(424)	369	121	99,349

(4) Consolidated Statement of Cash Flows

(Millions of yen)

	FY3/25 (Apr. 1, 2024 to Mar. 31, 2025)	FY3/26 (Apr. 1, 2025 to Mar. 31, 2026)
Cash flows from operating activities		
Profit before income taxes	13,181	13,208
Depreciation	1,816	1,892
Impairment losses	-	4
Amortization of goodwill	34	34
Share of loss (profit) of entities accounted for using equity method	90	73
Share-based payment expenses	53	68
Increase (decrease) in allowance for doubtful accounts	2	9
Increase (decrease) in provision for bonuses	66	10
Increase (decrease) in retirement benefit liability	6	5
Interest and dividend income	(68)	(145)
Interest expenses	27	32
Loss (gain) on disposal of property, plant and equipment	(38)	(20)
Loss (gain) on sales of investment securities	-	(263)
Decrease (increase) in trade receivables	(759)	(44)
Decrease (increase) in inventories	(379)	(240)
Increase (decrease) in trade payables	299	119
Other, net	(548)	(662)
Subtotal	13,783	14,083
Interest and dividends received	79	160
Interest paid	(27)	(32)
Income taxes paid	(4,107)	(4,912)
Net cash provided by (used in) operating activities	9,727	9,298
Cash flows from investing activities		
Payments into time deposits	(3,367)	(1,381)
Proceeds from withdrawal of time deposits	1,366	1,367
Purchase of property, plant and equipment	(3,171)	(2,355)
Proceeds from sale of property, plant and equipment	51	43
Purchase of intangible assets	(482)	(613)
Proceeds from redemption of investment securities	-	1,204
Purchase of investment securities	(1,459)	(1,744)
Proceeds from sales of investment securities	-	551
Proceeds from withdrawal of investment securities	20	-
Investments in money held in trust	(500)	-
Proceeds from cancellation of money held in trust	-	300
Loan advances	(33)	(215)
Proceeds from collection of loans receivable	85	96
Purchase of shares of subsidiaries and associates	(352)	(303)
Other, net	(59)	0
Net cash provided by (used in) investing activities	(7,904)	(3,051)

(Millions of yen)

	FY3/25 (Apr. 1, 2024 to Mar. 31, 2025)	FY3/26 (Apr. 1, 2025 to Mar. 31, 2026)
Cash flows from financing activities		
Proceeds from short-term borrowings	2,300	2,900
Repayments of short-term borrowings	(2,528)	(2,700)
Proceeds from long-term borrowings	752	146
Repayments of long-term borrowings	(1,179)	(595)
Repayments of lease liabilities	(408)	(340)
Purchase of treasury shares	-	(1,156)
Repayments of installment payables-property and equipment	(402)	(450)
Dividends paid	(2,154)	(4,551)
Net cash provided by (used in) financing activities	(3,621)	(6,747)
Effect of exchange rate change on cash and cash equivalents	-	-
Net increase (decrease) in cash and cash equivalents	(1,798)	(500)
Cash and cash equivalents at beginning of period	27,732	26,205
Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation	272	-
Cash and cash equivalents at end of period	26,205	25,705

(5) Notes to Consolidated Financial Statements

Going-concern Assumption

Not applicable.

Segment and Other Information

1. Overview of reportable segment

The reportable segments of the Group are components for which discrete financial information is available and whose operating results are regularly reviewed by the Board of Directors to make decisions about resource allocation and to assess performance.

The Group provides moving and transportation services that are carried out by the Company and related services that are operated through its consolidated subsidiaries. Therefore, the segments are sorted by the Group's business. The Group's four reportable business segments are: Moving Services Segment, Electrical Construction Segment, Clean Services Segment, and Reuse Segment.

2. Method of calculating net sales, profit or loss, assets and other items for each reportable segment

Profits for reportable segments are generally ordinary profit figures.

Inter-segment sales or transfers are based on market prices.

Depreciation, amortization, and other expenses relating to corporate assets that are not allocated to any of the reportable business segments are allocated to each business segment according to certain defined criteria.

3. Information related to net sales and profit or loss, assets and other items for each reportable segment
FY3/25 (Apr. 1, 2024 to Mar. 31, 2025)

(Millions of yen)

	Reportable segment				
	Moving Services	Electrical Construction	Clean Services	Reuse	Subtotal
Net sales					
Sales to external customers	103,385	4,641	5,470	6,833	120,331
Inter-segment sales and transfers	113	3,689	137	47	3,988
Total	103,499	8,331	5,608	6,881	124,320
Segment profit	11,473	658	466	92	12,691
Segment assets	70,864	4,638	6,225	5,089	86,817
Other items					
Depreciation (Note 5)	1,637	20	30	43	1,731
Interest income	27	2	1	0	31
Interest expenses	24	-	0	0	26
Increase in property, plant and equipment and intangible assets	3,036	40	7	79	3,164

	Other (Note 1)	Total	Adjustments (Notes 2, 3, 6)	Amounts shown on the consolidated financial statements (Note 4)
Net sales				
Sales to external customers	692	121,023	-	121,023
Inter-segment sales and transfers	134	4,123	(4,123)	-
Total	826	125,146	(4,123)	121,023
Segment profit	575	13,267	(123)	13,143
Segment assets	10,089	96,907	30,327	127,234
Other items				
Depreciation (Note 5)	84	1,816	-	1,816
Interest income	0	31	-	31
Interest expenses	1	27	-	27
Increase in property, plant and equipment and intangible assets	655	3,819	324	4,144

Notes: 1. Other represents the businesses which are not included in any of the reportable segments and mainly consists of real estate leasing business.

2. The -123 million yen adjustment to segment profit includes elimination for inter-segment transactions.

3. The adjustment to segment assets includes corporate assets that cannot be allocated to any of the reportable segments and the elimination of inter-segment receivables and payables.

4. Total segment profit is adjusted with ordinary profit shown on the consolidated financial statements.

5. Depreciation includes amortization of long-term prepaid expenses.

6. The 324 million yen adjustment to increase in property, plant and equipment, and intangible assets is mainly those related to corporate assets.

FY3/26 (Apr. 1, 2025 to Mar. 31, 2026)

(Millions of yen)

	Reportable segment				
	Moving Services	Electrical Construction	Clean Services	Reuse	Subtotal
Net sales					
Sales to external customers	105,358	4,980	5,766	7,803	123,908
Inter-segment sales and transfers	168	4,073	136	55	4,433
Total	105,527	9,053	5,902	7,858	128,342
Segment profit	11,441	636	440	232	12,751
Segment assets	71,286	3,615	5,210	5,064	85,176
Other items					
Depreciation (Note 5)	1,719	27	17	44	1,808
Interest income	53	6	1	1	62
Interest expenses	27	-	1	1	30
Increase in property, plant and equipment and intangible assets	2,828	95	43	28	2,995

	Other (Note 1)	Total	Adjustments (Notes 2, 3, 6)	Amounts shown on the consolidated financial statements (Note 4)
Net sales				
Sales to external customers	832	124,741	-	124,741
Inter-segment sales and transfers	134	4,567	(4,567)	-
Total	966	129,309	(4,567)	124,741
Segment profit	589	13,341	(112)	13,229
Segment assets	10,086	95,263	33,928	129,191
Other items				
Depreciation (Note 5)	84	1,892	-	1,892
Interest income	0	62	-	62
Interest expenses	1	32	-	32
Increase in property, plant and equipment and intangible assets	166	3,161	369	3,531

Notes: 1. Other represents the businesses which are not included in any of the reportable segments and mainly consists of real estate leasing business.

2. The -112 million yen adjustment to segment profit includes elimination for inter-segment transactions.

3. The adjustment to segment assets includes corporate assets that cannot be allocated to any of the reportable segments and the elimination of inter-segment receivables and payables.

4. Total segment profit is adjusted with ordinary profit shown on the consolidated financial statements.

5. Depreciation includes amortization of long-term prepaid expenses.

6. The 369 million yen adjustment to increase in property, plant and equipment, and intangible assets is mainly those related to corporate assets.

Related information

FY3/25 (Apr. 1, 2024 to Mar. 31, 2025)

1. Information by product or service

(Millions of yen)

	Moving Services	Electrical Construction	Clean Services	Reuse	Other	Total
Sales to external customers	103,385	4,641	5,470	6,833	692	121,023

2. Information by region

(1) Net sales

This information is omitted since sales to external customers in Japan exceeded 90% of net sales in the consolidated statement of income.

(2) Property, plant and equipment

This information is omitted because there are no property, plant and equipment outside Japan.

3. Information by major client

This information is omitted because no single external customer accounted for 10% or more of net sales in the consolidated statement of income.

FY3/26 (Apr. 1, 2025 to Mar. 31, 2026)

1. Information by product or service

(Millions of yen)

	Moving Services	Electrical Construction	Clean Services	Reuse	Other	Total
Sales to external customers	105,358	4,980	5,766	7,803	832	124,741

2. Information by region

(1) Net sales

This information is omitted since sales to external customers in Japan exceeded 90% of net sales in the consolidated statement of income.

(2) Property, plant and equipment

This information is omitted because there are no property, plant and equipment outside Japan.

3. Information by major client

This information is omitted because no single external customer accounted for 10% or more of net sales in the consolidated statement of income.

Information related to impairment losses on non-current assets for each reportable segment

FY3/25 (Apr. 1, 2024 to Mar. 31, 2025)

Not applicable.

FY3/26 (Apr. 1, 2025 to Mar. 31, 2026)

(Millions of yen)

	Reportable segment				
	Moving Services	Electrical Construction	Clean Services	Reuse	Subtotal
Impairment loss	-	-	-	4	4

	Other	Total	Adjustments	Amounts shown on the consolidated financial statements
Impairment loss	-	4	-	4

Information related to goodwill amortization and the unamortized balance for each reportable segment

FY3/25 (Apr. 1, 2024 to Mar. 31, 2025)

(Millions of yen)

	Reportable segment				
	Moving Services	Electrical Construction	Clean Services	Reuse	Subtotal
Amortization for the period	-	-	34	-	34
Balance at the end of period	-	-	51	-	51

	Other	Total	Adjustments	Amounts shown on the consolidated financial statements
Amortization for the period	-	34	-	34
Balance at the end of period	-	51	-	51

FY3/26 (Apr. 1, 2025 to Mar. 31, 2026)

(Millions of yen)

	Reportable segment				
	Moving Services	Electrical Construction	Clean Services	Reuse	Subtotal
Amortization for the period	-	-	34	-	34
Balance at the end of period	-	-	22	-	22

	Other	Total	Adjustments	Amounts shown on the consolidated financial statements
Amortization for the period	-	34	-	34
Balance at the end of period	-	22	-	22

Information related to gain on bargain purchase for each reportable segment

Not applicable.

Per Share Information

(Yen)

	FY3/25 (Apr. 1, 2024 to Mar. 31, 2025)	FY3/26 (Apr. 1, 2025 to– Mar. 31, 2026)
Net assets per share	2,359.74	2,464.68
Basic earnings per share	215.58	213.56
Diluted earnings per share	-	213.43

Notes: 1. Diluted earnings per share for the fiscal year ended March 31, 2025 is not presented since dilutive potential shares do not exist.

2. The basis of calculating basic earnings per share and diluted earnings per share is as follows:

(Millions of yen)

	FY3/25 (Apr. 1, 2024 to Mar. 31, 2025)	FY3/26 (Apr. 1, 2025 to Mar. 31, 2026)
Basic earnings per share		
Profit attributable to owners of parent	8,765	8,652
Amounts not attributable to common shareholders	-	-
Profit attributable to owners of parent applicable to common shares	8,765	8,652
Average number of shares outstanding during the period (shares)	40,659,728	40,515,083
Diluted earnings per share		
Increase in the number of common shares (shares)	-	24,208
[Share acquisition right (shares)]	-	[24,208]
Summary of dilutive shares not included in the calculation of diluted earnings per share since there was no dilutive effect	The 3rd share acquisition rights issued pursuant to the Board of Directors' resolution on June 15, 2024 Number of share acquisition rights: 4,750 (Common shares: 475,000 shares)	-

3. The basis of calculating net assets per share is as follows:

(Millions of yen)

	FY3/25 (As of Mar. 31, 2025)	FY3/26 (As of Mar. 31, 2026)
Total net assets	96,000	99,349
Deduction on total net assets	53	121
[of which share acquisition rights]	[53]	[121]
Net assets applicable to common shares at the year-end	95,946	99,227
Number of common shares at the year-end used in calculation of net assets per share (shares)	40,659,728	40,259,728

Subsequent Events

Not applicable.

This summary report is solely a translation of "Kessan Tanshin" (in Japanese, including the attachments), which has been prepared in accordance with accounting principles and practices generally accepted in Japan, for the convenience of readers who prefer an English translation.